



The EC's PM² Project Management Methodology

Enabling better Project Management in EU Funded Projects

CHAFEA - Promotion of European Agricultural Products
Info day on the Calls for Proposals 2019
Brussels, Feb 7th 2019



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1

About this Presentation



The PM² Methodology

- What is PM²
- Benefits for you
- Overview



2

EC Projects Landscape



- The EU *spends* over **€ 959 988 million (2014-2020)**.
- The EU budget is divided into more than 80 funds and programmes (European Structural and Investments Funds (ESIF) representing 33% of the total budget).
- Around **6% of the budget goes to the administration** of the European institutions (**€ 57 599 M**) whereas around **94%** is allocated to various **European programmes** (€ 902 389 M).
- There are more than 100 authorities managing EU funds. **20% of these are managed directly by the European Commission (€ 180 478 M)**. The remaining 80% are managed by other authorities.



3

Projects are not “a piece of cake...”



A variety of challenges related to:

- Initiating
- Planning
- Coordination
- Monitoring & Controlling
- Reporting
- Closing
- Benefits Realisation



4

The PM² Methodology is there for you!








ENJOY IT'S FROM EUROPE

The PM² Project Management Methodology Guide
FREE TO DOWNLOAD FROM THE EU BOOKSHOP!

<https://webgate.ec.europa.eu/fpfis/wikis/display/openpm2>
<https://joinup.ec.europa.eu/community/opm2>

5

PM² - Europe's Methodology





Open PM²
Project Management Methodology

Free Sharing
Common Vision Open Community
Collaboration Agile
Improvement Commitment
Knowledge Goals Values Success
Team Mindsets Best Practices
Communication Benefits Quality
Project PM² Management
Governance Outcomes
Efficiency Effectiveness

Enabling better Project Management
in the European Union

<http://europa.eu/ivh96rM>

PM²
PROJECT MANAGEMENT
METHODOLOGY

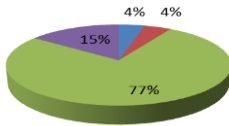
PM²

6

PM² Satisfaction & Statistics

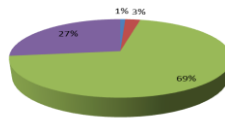


PM² Simplicity & Completeness



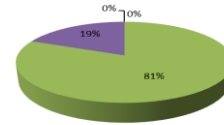
92%
Satisfaction

PM² Training & Certification



96%
Satisfaction

CoEPM² support



100%
Satisfaction



■ Satisfied ■ Dissatisfied
■ Very Satisfied ■ Very Dissatisfied

[Source]: Survey on DIGIT's Methodologies, March-2016

7

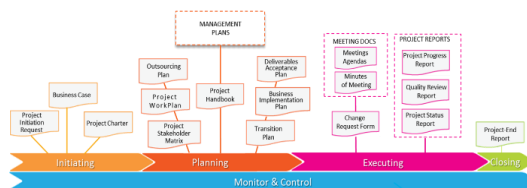
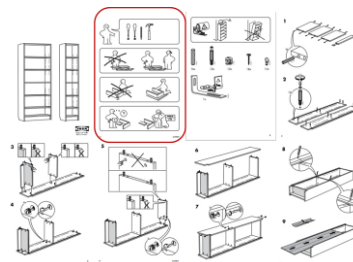
Where do we start? (with project management)



The PM² Methodology helps us answer the important Project Management questions:

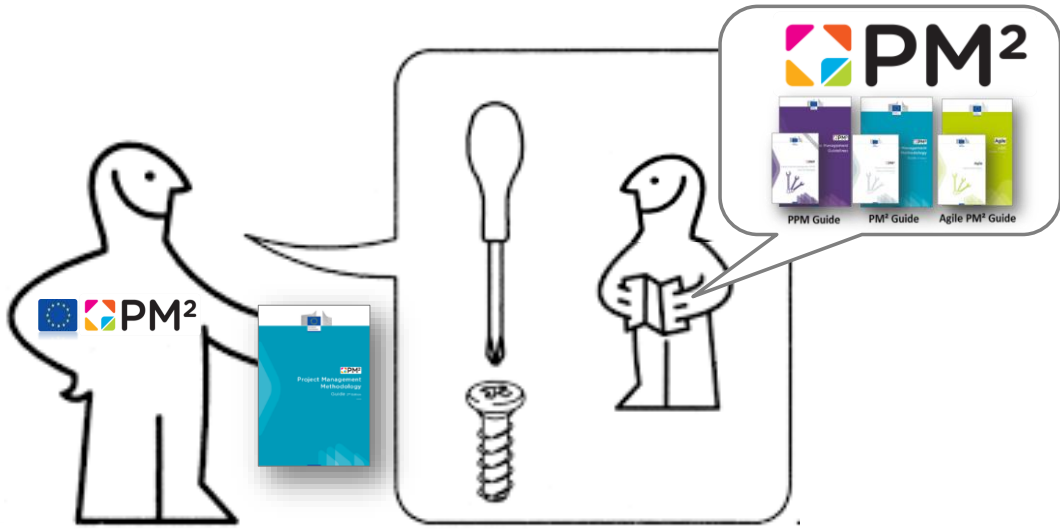
WHY?

- What (needs to be done)?
- When (do we need to do it)?
- Who (should do it)?
- How (do we do it)?



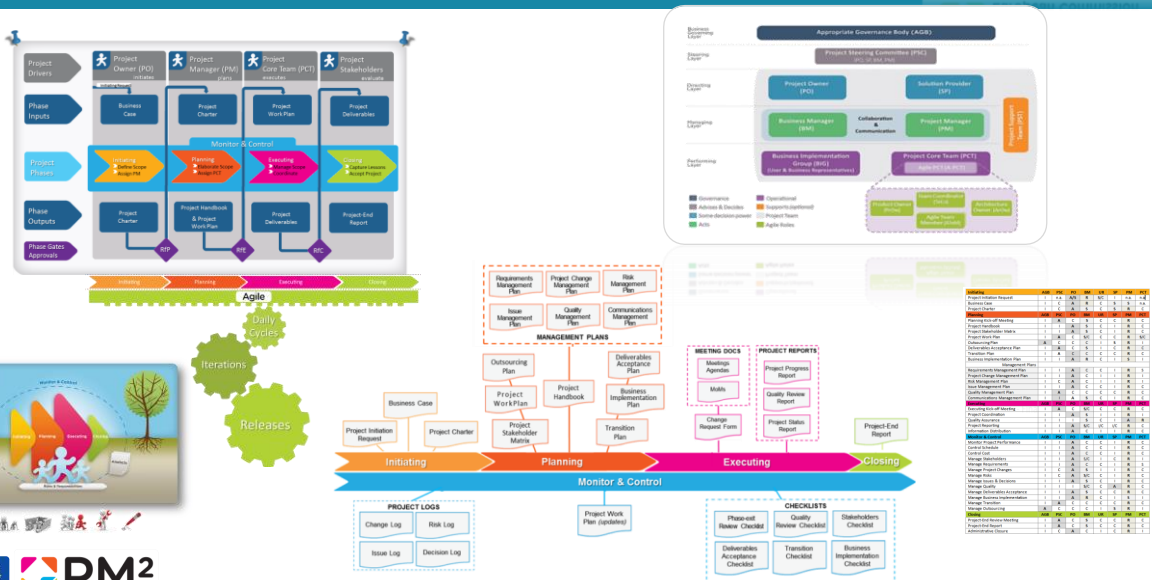
8

Guidelines on how to...



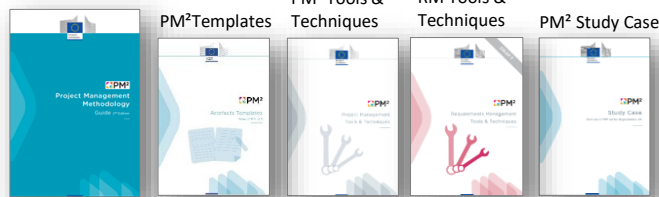
9

PM² in one slide...



10

The PM² Publications & Resources



PM² Guide



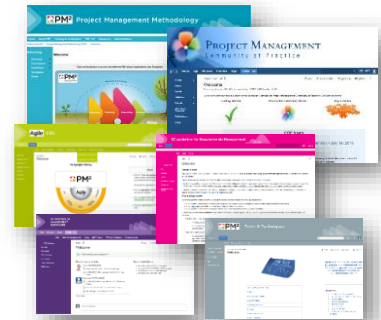
Agile PM² Guide

Agile Tools & Techniques



PPM Guide

PM² PPM Tools & Techniques



PPM Wiki

Intranet Wikis

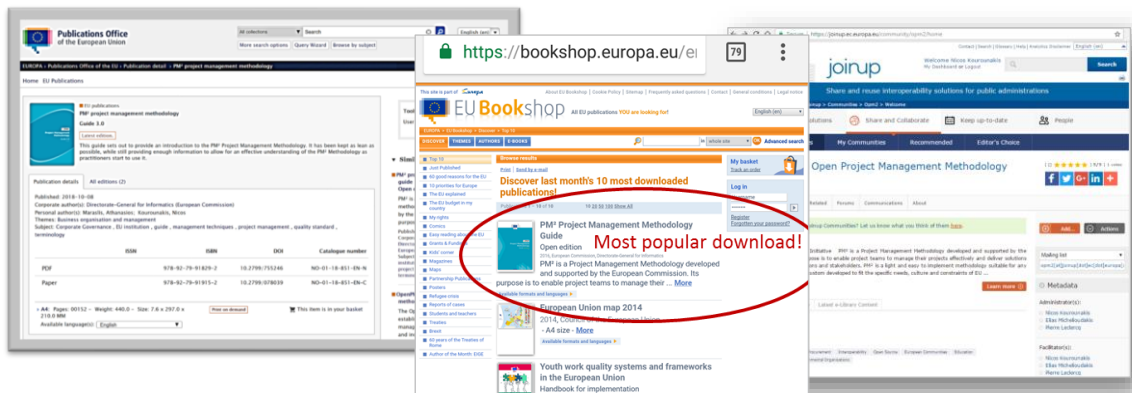
Tools Wiki



Note: Not all publications are available (yet) to the public.

11

PM² Guide Online - free and opensource



<https://bookshop.europa.eu/en/pm-project-management-methodology-guide-pbN00716056/>

<https://webgate.ec.europa.eu/fpfis/wikis/display/openpm2>

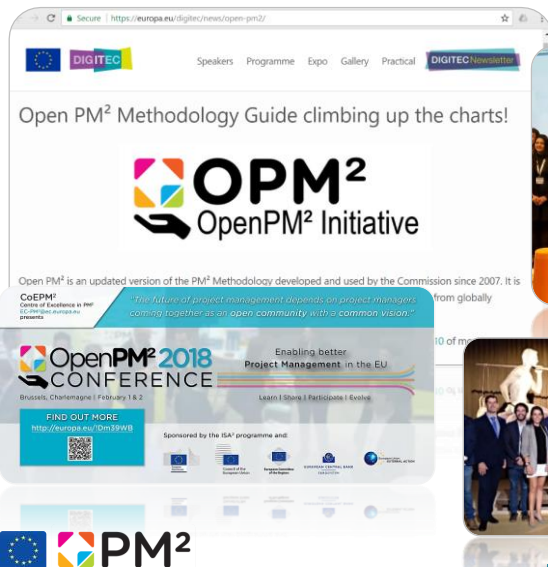
<http://europa.eu/!Gu76mr>

<https://joinup.ec.europa.eu/community/opm2>



12

PM² Info Days, Events, Conferences





13

WHAT'S NEXT

About The PM² Methodology




14

About PM²



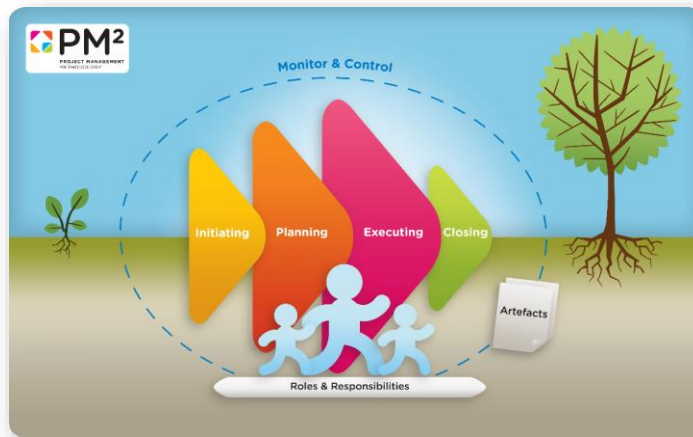
PM² is a *Project Management Methodology* developed and supported by the European Commission.

The purpose of PM² is to enable project teams to manage projects in an effective and efficient manner for the purpose of delivering **solutions and benefits** to their Organisations and their Stakeholders.

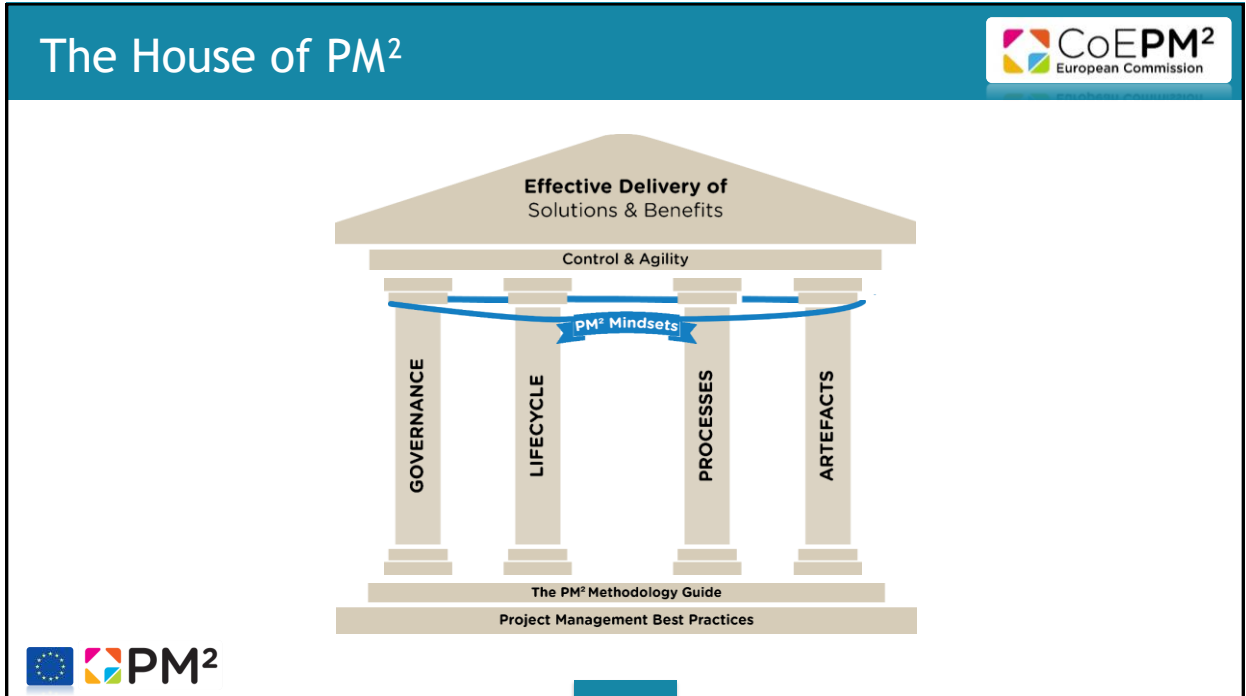


15

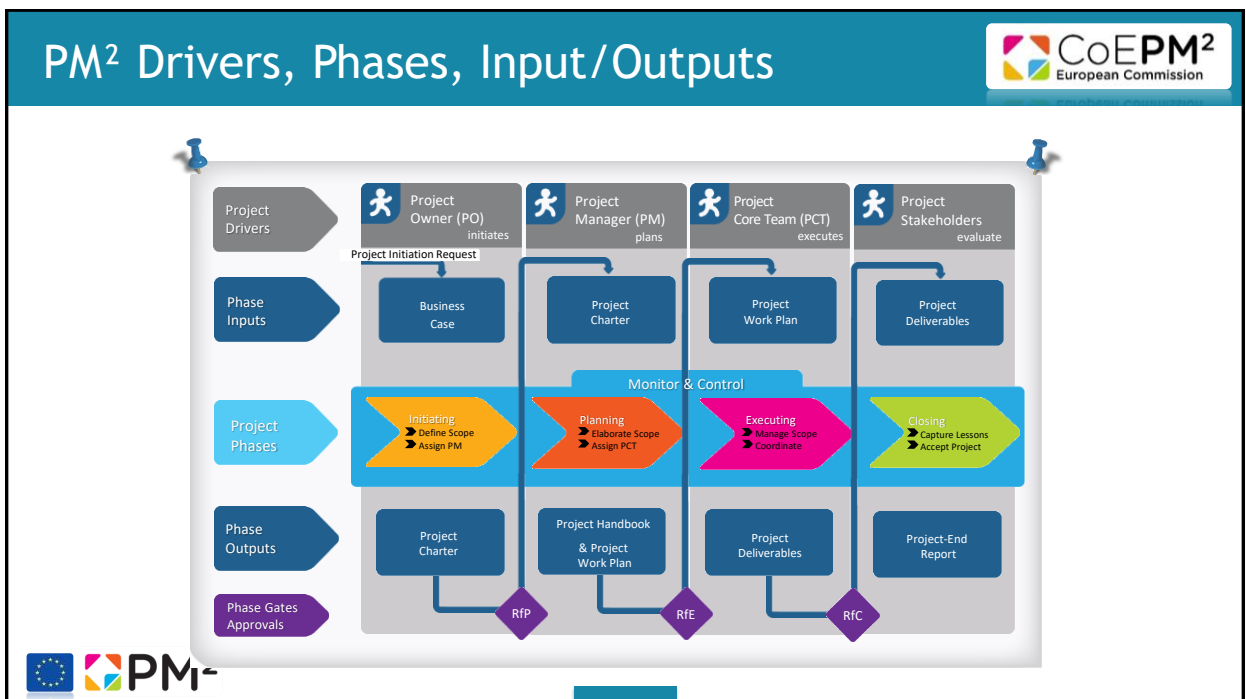
PM² Overview



16

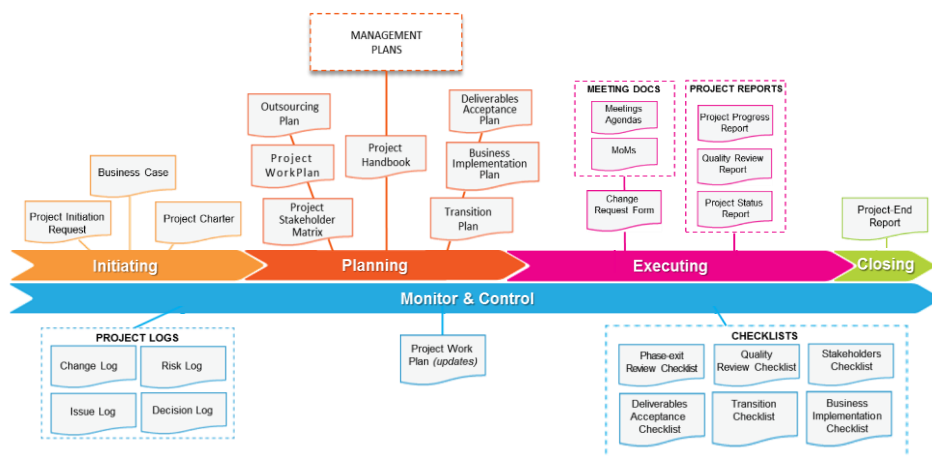


17



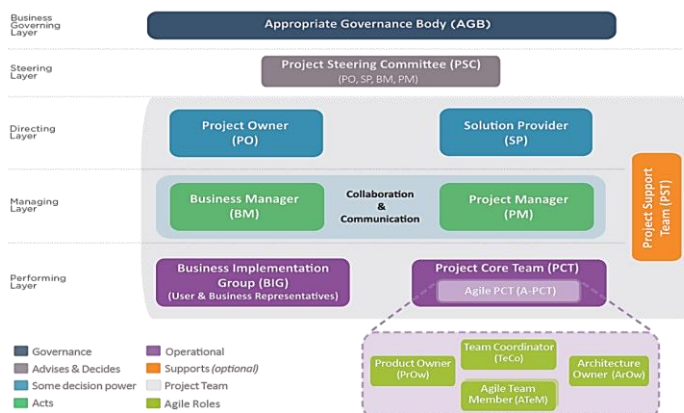
18

PM² Artefacts Landscape



19

PM² Project Governance

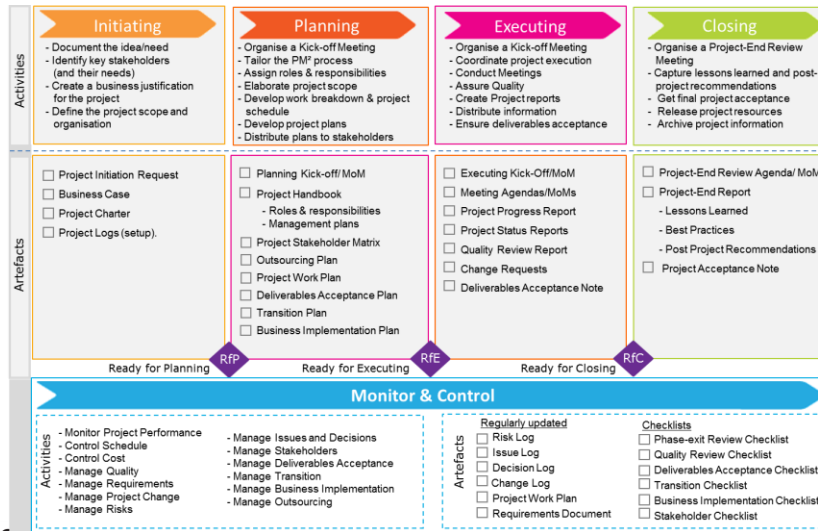


Initiating	AGB	PSC	PO	SP	BM	PM	PCT
Project Initiation Request	I	n.a.	A/S	R	S/C	I	n.a.
Business Case	I	C	A	R	C	S	n.a.
Project Charter	I	C	A	S	C	S	R
Planning	AGB	PSC	PO	SP	BM	PM	PCT
Planning Kick-off Meeting	I	A	C	S	C	C	R
Project Handbook	I	I	A	S	C	I	R
Project Stakeholder Matrix	I	I	A	S	C	I	R
Project Work Plan	I	A	C	S/C	C	C	R
Outsourcing Plan	A	C	C	S	I	S	R
Deliverables Acceptance Plan	I	A	C	S	I	C	R
Transition Plan	I	A	C	C	C	C	R
Business Implementation Plan	I	I	A	R	C	I	S
Management Plans							
Requirements Management Plan	I	I	A	C	C	I	R
Project Change Management Plan	I	I	A	C	I	I	R
Risk Management Plan	I	I	A	C	I	I	R
Issue Management Plan	I	I	A	C	C	I	R
Quality Management Plan	I	A	C	C	C	C	R
Communications Management Plan	I	I	A	S	C	I	R
Executing	AGB	PSC	PO	SP	BM	PM	PCT
Executing Kick-off Meeting	I	A	C	S/C	C	C	R
Project Coordination	I	I	A	S	I	I	R
Quality Assurance	I	I	S	C	I	A	R
Project Reporting	I	I	A	S/C	I/C	I	R
Information Distribution	I	I	A	C	I	I	R
Monitor & Control	AGB	PSC	PO	SP	BM	PM	PCT
Monitor Project Performance	I	I	A	C	C	I	R
Control Schedule	I	I	A	C	C	I	R
Control Cost	I	I	A	C	C	I	R
Manage Stakeholders	I	I	A	S/C	C	I	R
Manage Requirements	I	I	A	C	C	I	R
Manage Project Changes	I	C	A	S	I	I	R
Manage Risks	I	C	A	S/C	C	I	R
Manage Issues & Decisions	I	I	A	S	C	I	R
Manage Quality	I	I	S/C	C	A	R	C
Manage Deliverables Acceptance	I	I	A	R	C	I	S
Manage Business Implementation	I	A	C	C	C	C	R
Manage Transition	I	A	C	S	C	C	R
Manage Outsourcing	A	C	C	C	I	S	R
Closing	AGB	PSC	PO	SP	BM	PM	PCT
Project End Review Meeting	I	A	C	S	C	I	R
Project End Report	I	A	C	S	C	C	R
Administrative Closure	I	C	A	C	I	C	R

PM² Responsibilities: RASCI

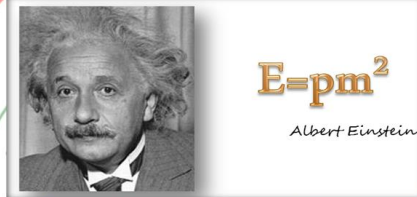
20

PM² Overview – activities and artefacts



21

Einstein on Project Management...

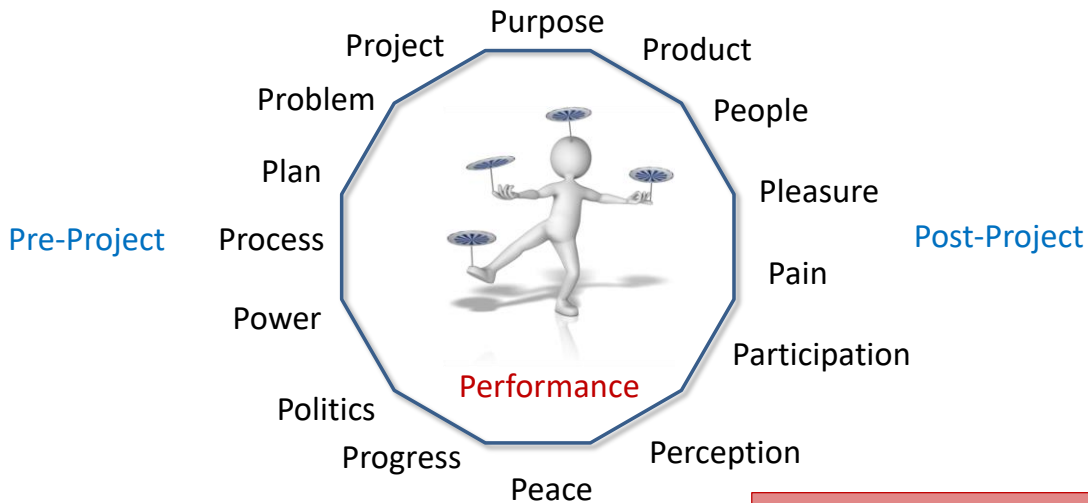


**INVEST
IN YOUR
PEOPLE**



22

Beyond Methodology: Balancing the “Ps” of Project Management



The PM² Mindsets (60' video): <https://youtu.be/oaoZcdkmwrg>
Balancing the Ps (35' video): <https://youtu.be/lvF7zo90YQ>

23

The PM² Mindsets



PM²
Processes & Mindsets



Download: <https://joinup.ec.europa.eu/collection/open-pm2-project-management-methodology/pm2-material>



24

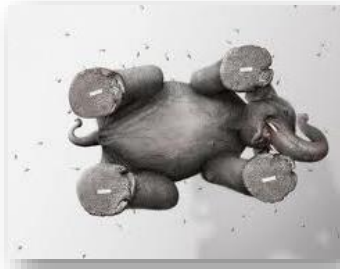
Summary



1. Don't get trapped in simply "serving" the methodology.



2. Shift your perspective and...



3. ...view your project work through the lenses of effective mindsets.



25

PM² Resources



1. Read more about Open PM²:
<https://www.linkedin.com/pulse/one-common-free-open-project-management-methodology-nicos-kourounakis/>
2. View videos and presentations from the Open PM² Conference 2018:
<https://joinup.ec.europa.eu/collection/open-pm2-project-management-methodology/open-pm2-conference-2018-presentations>
3. Download the free PM² Guide from the EU Bookshop:
<https://publications.europa.eu/en/publication-detail/-/publication/ac3e118a-cb6e-11e8-9424-01aa75ed71a1>
4. Download the Open PM² Templates:
<https://webgate.ec.europa.eu/fpfis/wikis/display/openPM2/Artefacts>
5. Follow Open PM² on Twitter:
<https://twitter.com/OpenPM2/>
6. Find out More about the Open PM² initiative and join the Open PM² Community:
https://ec.europa.eu/isa2/solutions/open-pm2_en
<https://joinup.ec.europa.eu/collection/open-pm2-project-management-methodology/open-pm2-conference-2018-presentations>



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26